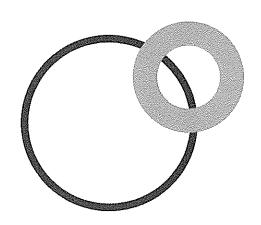


Staff Recruitment & Retention for Family Child Care Providers



# Session IV: Staff Recruitment & Retention for Family Child Care Providers

### **Objectives**

- Recognize best practices related to recruiting, interviewing, and hiring new employees.
- Develop a framework for building an effective orientation plan for new employees.
- Describe the components of an employee handbook.

### **Objectives**

- · Identify strategies for providing feedback to employees.
- Develop documents, policies, and procedures that reflect best practices related to recruiting, interviewing, and hiring new employees.

# Introductions



Notes:		

### **Employee Recruitment and Retention**

- Effective job descriptions
- Recruiting talented employees
- Conducting interviews
- The hiring process
- New employee orientation
- Importance of an employee handbook
- Evaluating performance
- Leadership's role



Notes:		

### **Definitions**

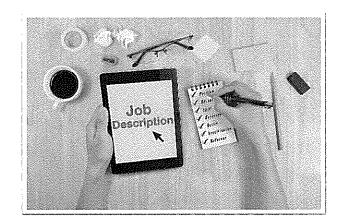
### **Assistant**

 "Assistant" or "child care assistant" means a person (whether a volunteer or an employee) who assists a licensed home caregiver in the operation of the day care home

### Substitute

 An individual meeting DCFS licensing requirements who is serving as a replacement for the actual FCC provider more than 30 days within a calendar year

# **Effective Job Descriptions**



Notes:		

### **Effective Job Descriptions**

- Title
- · Summary of position
- · Essential functions of position
- · Qualifications required for position
- · Classification of the position
- · Work environment
- "Additional related duties assigned as needed"
- Optional: Salary or salary range and description of business

Notes:		
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# **Conducting Interviews**



Notes:	

### **Protected Classes Governed by Federal Law**

- Race or color
- · Religion, belief, spirituality
- · Ethnicity and national origin
- Sex
- Age
- Disability
- Military status
- Gender
- Pregnancy

Notes:		

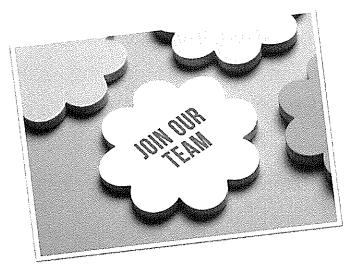
### **Interview Process**

- Conduct phone interviews. Bring the strongest candidates in for a face-to-face interview.
- Determine interview questions in advance.

Strengthening Business Practices for Family Child Care

- Apply the same interview process to all candidates.
- Use an interview scoring system to assess each candidate on the same qualities.

# **The Hiring Process**



Notes:	

### **New Employee Orientation**



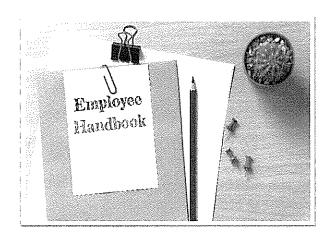
Notes:	
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### **New Employee Orientation Plan**

- Day 1
- Week 1
- Month 1
- · Month 3

Notes:		

### The Importance of the Employee Handbook



Notes:	

### **Elements of an Employee Handbook**

- · Mission, vision, philosophy
- Program structure
- Administrative policies—payroll, timekeeping, time off from work
- · Employment requirements—background checks, ongoing training
- Program policies—cell phone, social media, confidentiality

### **Elements of an Employee Handbook**

- Legal policies—disability accommodations, Family and Medical Leave Act, pregnancy, jury duty, military leave
- · Harassment and discrimination prohibited
- Employment-at-will confirmation
- Employer right to change policies
- Employee acknowledgement

### **Evaluating Performance**

### Employee questions:

- What am I supposed to be doing?
- How well am I required to do it?
- What do you think of my performance?
- How will I be rewarded?
- How can I improve my performance?

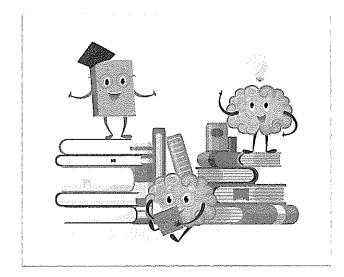
### What Have We Covered?



- ☑ Effective job descriptions
- ☑ Recruiting talented employees
- ☑ Conducting interviews
- ☑ The hiring process
- ☑ New employee orientation
- ☑ Importance of an employee handbook
- ☑ Evaluating performance

Notes:	

# **Taking the Training Home**



Notes:		

### **Taking the Training Home**

List three things you learned from this training session that you will follow up-on when you get back to your program:

1.

2.

3.

# Strengthening Business Practices: Online Resources

Resource	Fiscal	Marketing	Human Resources and Staff Development	Who Will Benefit	Nonprofit or For-profit
Association for Early Learning Leaders (formerly National Association of Child Care Professionals)	>	>	>	Family child care providers and center-based providers	Nonprofit
Child Care Aware of America	>	>	>	Family child care providers and center-based providers	Nonprofit
Child Care Exchange	>	>	>	Center-based providers	For-profit
Child Care Marketing Solutions	>	>	>	Center-based providers	For-profit
Early Childhood Investigations Webinars	>	>	>	Family child care providers and center-based providers	For-profit
Early Head Start-Child Care Partnerships, Head Start Early Childhood Learning and Knowledge Center (ECLKC)	>	>	>	Family child care providers and center-based providers	Nonprofit
First Children's Finance	<b>&gt;</b>	<i>&gt;</i>	<i>&gt;</i>	Family child care providers and center-based providers	Nonprofit
McCormick Center Research and Resources Library	<b>/</b>	<i>&gt;</i>	<b>/</b>	Family child care providers and center-based providers	Nonprofit
National Association for the Education of Young Children (NAEYC): Technology Based Learning			>	Center-based providers	Nonprofit
New Horizons Director's Toolbox			>	Center-based providers	For-profit
Small Business Administration	>	>	>	Family child care providers and center-based providers	Nonprofit
Tom Copeland's Taking Care of Business	>	>	>	Family child care providers and center-based providers	For-profit



### Let's Review!

### A GOAL WITHOUT A PLAN IS JUST A WISH...

### **Review — Projecting Revenue**

### **Projecting Revenue**

- How many children are required for a break even? To make a profit?
- Time/Space percentage Any rooms off-limits or used 100% for business?
- · Are all hours working in the home tracked?

Strengthening Business Practices for Family Child Care		
Notes:		
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### **Review — Information Tracking**

How do you track the following information?

- Daily attendance
- Payments from parents and food program reimbursements
- Business expenses
- Child care contracts
- Federal and state tax obligations

### **Review — Employee Tracking**

Do you have employees?

If so, how do you track the following:

- Payroll records
- Personnel records
- Training records
- Tax records

### **Review — Marketing**

- Focus on BENEFITS not Features
- · How can your local CCR&R assist you with marketing?
- What marketing activities can you do monthly?

### **Review** — Staff Recruitment

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What is included in an effective job description? What are the elements of an employee handbook?

Strengthening Business Practices for Family Child Care	30
Notes:	

# **Assessment of Learning**

- Turn to page 146 of your participant manual.
- You will complete the Business Plan for your program using either current practices or plans for future practices you have learned in this training.

Blank Busin	ess Plan				
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				i, adding any further o re that box unchecked	
Family child ca	re business plar				*********
Hopes and Goa	als				
Goals					
	its				
Child Care Res	ource and Refer	ral (CCR&R) U	ndates		
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	Infants	Toddlers	Preschoolers	Schoolagers	
Home 1					
Home 2	<u></u>				
Home 3					
Home 4		<u></u>			
Home 5			<del></del>		
Center 1	<del></del>	-			
Center 2			<del></del>		
Center 3		-	<del></del>		

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### Family Child Care Business Planning Guide

Marketing Activities	
January	
February	
March	
April	
May	
June	
July	
August	
September	
October	
November	
December	
Feedback	
☐ I will ask my clients to cor	plete a written evaluation this year in
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will collect feedback about n	y program this year from my
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Vehicle Insurance Policy	,	
Insurance company		Policy #
_		
☐ I have written proof when transporting ch	•	red for all business uses of my vehicle, both business trips.
Business Liability Insurc	nce Policy	
☐ I don't have this insu	rance; I'm not cove	ered for business liability risks.
Insurance company		Policy #
Disability Income Insurc	nce Policy	
☐ I don't have this insu	rance; I'm not cove	ered for loss of income due to disability.
Insurance company		Policy #
Insurance agent		
Program Choices Goal for number of child	lren in each age gro	oup:
	Full-time	Part-time
Infants Toddlers Preschoolers Schoolagers		
<ul> <li>□ Any rooms off-limits</li> <li>□ Any rooms used 100</li> <li>□ Plan to hire any emp</li> </ul>	% for business (list)	
Child Care Curriculum		
☐ Self-designed curricu	lum	
If not, source of curr	iculum	
Professional Developme My Background, Trainin		

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(Attach a copy of your budget; you can use the blank budget in appendix C as a guide.)

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